



# **CASE STUDY: 3 NEW SERVICES ADDED WITHOUT ADDITIONAL HEADCOUNT THANKS TO AI**

**Discover TOM, an AI assistant augmenting customer service and elevating staff's performance**



# TELFORD & WREKIN: PAIN POINTS



**Frequent repeated questions** e.g. 'When is my bin day?' putting strain on agents and hampering prioritisation



**Extremely high waiting times** often hitting around 50 minutes, leading to poor performance metrics and low citizen satisfaction



**Need for 24/7 access** as modern citizens expect on-demand, flexible services

**Telford's goal:**

**Enable customers to resolve their queries 24/7 improving their experience and releasing resources.**

# BACKGROUND TO TOM

*"Local citizens can't choose information sources, they depend on their council's resources.*

*If AI means that we are accessible to residents who wouldn't normally be able to get in touch, then that's a fantastic thing. So, approaching channel shift as an opportunity, we deployed a 24/7 Citizen AI Assistant with ICS.AI. It reduced phone contact by up to 37% while maintaining over 90% customer satisfaction rates!"*



**Gemma Hancox**  
Customer Contact Group Manager

# TOM'S INSTANT RESULTS

Deployed with just a 6-week build time, TOM has proven a great success in nudging users away from traditional contact towards digital.

TOM is very user-friendly - it covers a wide array of topics 24 hours a day, 7 days a week and hands over to live chat seamlessly when requested by the user.

Consistently achieving an impressive efficiency score of 95%, it frees-up internal resources that can now be redistributed for the benefit of residents.

**PUTTING 'SAVE TIME, DO IT ONLINE' INTO PRACTICE**



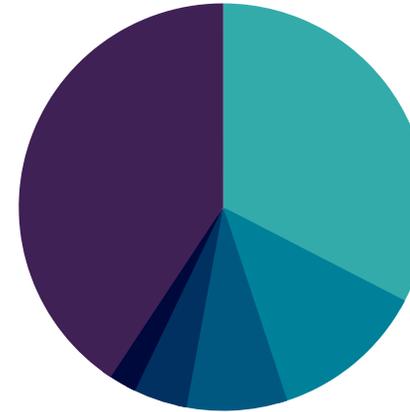
# Telford.



# TOM INSIGHTS – KEY METRICS

## ACCURACY

Queries answered first time **95%**  
 Total queries answered since Live **13,000**



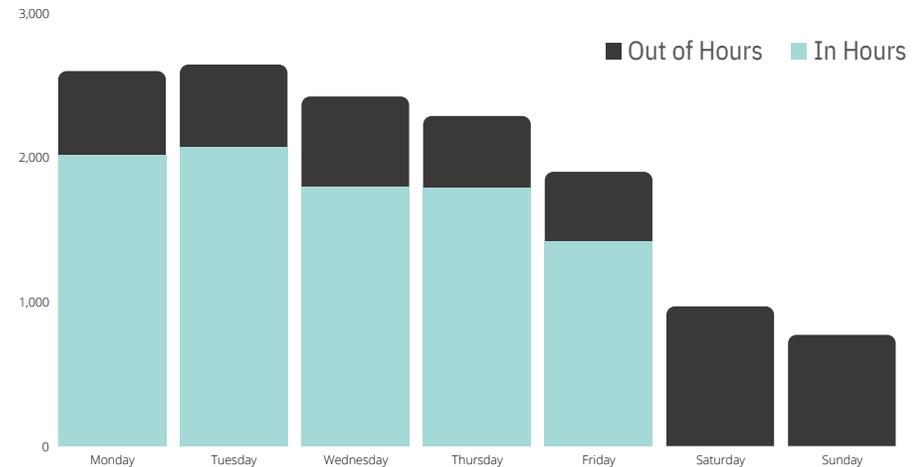
## SCOPE OF USER NEEDS

- Council Tax
- Bins
- Waste
- Housing
- Planning
- Other

## CITIZEN EXPERIENCE

**33%** Enquiries of contacts out-of-hours  
**99%** DID NOT ask to talk to a human  
**5%** Unanswered queries  
**1.5%** Rated Tom negatively

## USAGE BY DAY OF THE WEEK



# USER EXPERIENCE

- ✓ Prominent home-page location draws visitors in
- ✓ Accessible to everyone, WCAG 2.1 AA compliant
- ✓ Provides over 100 services online, 24/7
- ✓ Ethically compliant, reacts appropriately
- ✓ Releases capacity improving CX
- ✓ Improves everyday, learning from other assistants



ATTRACT



SUPPORT



EVOLVE

The screenshot shows a chat window titled "Hi, I'm Tom" with the subtitle "I'm here to answer your questions." Below the title are three buttons: "I want to report fly tipping", "I have Covid 19 and have to isolate", and "How do I apply for Free School Meals". A user message in a blue bubble says "My neighbour is playing loud music". The assistant's response in a green bubble reads: "If you are suffering from a nuisance caused by a neighbouring home or business, we recommend you talk to the person responsible. Your neighbour could be unaware that they are causing you a problem and could be keen to resolve the matter amicably. If this doesn't work, we may be able to help you." Below the response are three buttons: "More info", "Antisocial behaviour", and "Rate this result". A "Comments" section with a text input field follows. A "How helpful was this answer?" section contains five radio button options: "Great" (selected), "Useful", "Ok", "Needs improvement", and "Not relevant". A "Rate" button is at the bottom of the response area. The chat input field at the bottom contains the text "Hi, ask me a question." and a "PRIVACY POLICY" link is visible at the bottom left of the chat window.

# CALL VOLUMES REDUCTIONS

The AI Assistant taking over traditional contact means the channel shift objectives are working

Council Tax: ↓ **9%**

Environmental: ↓ **37%**

Environmental Health: ↓ **17%**

Housing Benefit: ↓ **36%**

Highways: ↓ **10.5%**

Public Protection: ↓ **10.5%**



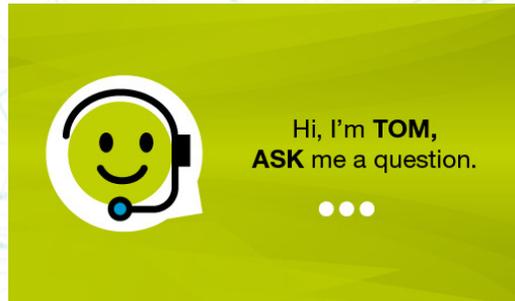
# ONLINE REPORTING INCREASE

More residents turn to 24/7 self-service freeing up resources and agents focus on more complex queries

Council Tax: ↑ **25%**

Highways: ↑ **56%**

Total increase: ↑ **39%**



*By using technology to handle relatively simple queries, we enable our staff to concentrate on more important issues, meaning we can help more people, more rapidly.*

Cllr Richard Overton,  
Telford & Wrekin

**MORE USERS PREFER TO SELF-SERVE WITH TOM!**

# IMPACT ON **LIVE CHAT CHANNEL**

Reductions in live chats mean more users self-serve without needing human intervention

Reduction in all live chats

↓ **67%**

Reduction in council tax live chats

↓ **50%**

User waiting times reduction

↓ **60%**

**USER FEEDBACK HAS BEEN CONSISTENTLY POSITIVE**



# UNEXPECTED BENEFITS

Improving agents' wellbeing is transformational given challenges to recruit and retain staff in the Public Sector

**16%**

Short-term sickness decrease amongst the customer service staff

**74%**

Long-term sickness reduction amongst the customer service staff

**AI TAKES PRESSURE OF STAFF, IMPROVING PERFORMANCE**

# NEW SERVICES

## 24/7 self-service means council can be agile

Residents want to get things sorted efficiently and on their own time. For some, English is their second language. With TOM they get convenience, time-saving and live translation in over 90 languages.

**3 new services to residents with no additional headcount.**



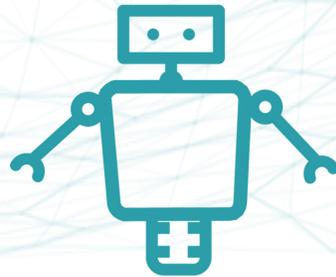
Homelessness



Registrations



Libraries



**SERVED BY AI**



# STAKEHOLDER FEEDBACK

*"One of the fastest and smoothest system implementations we have been involved in, with just 6 weeks from initial discussions to going live!"*

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*"Working with ICS has been a dream, they have guided and supported us throughout the project, their knowledge in this area is phenomenal and now as we look to develop further, they are on hand with ideas to help us achieve our ambitions".*

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*"We have been delighted at its efficiency scores so far. It is performing extremely well".*

# SUMMARY

- ✓ AI assistant designed for Council Services
- ✓ Well-rounded digital customer experience
- ✓ New services added as a result of efficiency increase
- ✓ Instant boost to business outcomes
- ✓ Positive feedback of both residents and staff
- ✓ Impressively fast project delivery

*Overall feedback from staff, senior management, Councillors and residents has been universally positive.*

*Gemma Hancox,  
Telford & Wrekin*

# NEXT STEPS



Building an HR personality for Staff, giving TOM an internal application



Exploring SMART Phone, a voice-based AI assistant, to expand audience



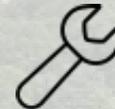
Further increasing performance and building digital customer experience



**EXPAND**



**SMART:PHONE™**



**TROUBLESHOOT**



**ASK TOM**

Digital Assistant

**To see Tom in action on Telford & Wrekin's homepage, click below:**

ICS.AI

**SMART:**<sup>TM</sup>

HUMAN PARITY AI PLATFORM

**Ready to achieve similar outcomes for  
your Council?**

[Contact Us](#)



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